

EUT⁺

EUROPEAN UNIVERSITY OF TECHNOLOGY

Deliverable D5

D1.1.3 Creation of the Strategic Advisory Board - D1.1.4a Minutes of StratAB - D1.1.5a Guidance reports of StratAB to partners

Del. Rel. No D1.5

WP 1

Description: Ambitious programme of biannual meetings, guidance memoranda, advice and analysis to EUT⁺ and individually to each partner set ; Reports from Strategic Advisory Board to every partner outlining general directions

Comments: Due to the drawbacks encountered in the process of organizing Strategic Advisory Boards detailed in the present deliverable, caused by the emerging need for awareness and appropriation of EUT⁺ at first, the focus of activity has been put on developing structured Rectors Boards and advising sectoral committees.

Dissemination level: **PU**-Public

<https://www.univ-tech.eu/phase-1-results>

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Foreword common to Deliverables D5 to D8

Setting up the Strategic Advisory Board (StratAB) required a general and homogeneous internal awareness of the objectives and structure of EUT+, both as a project and as an initiative, so as to bring the debate from internal players to the external parties that compose the StratAB. As indicated in previous deliverables, this awareness was built up gradually, but through internal tensions which led (1) to the destabilization of the governing board as initially planned and (2) to the creation of Rectors Board, Student Board and sectoral committees (education, research, then IT). These bodies brought together top-level representatives from each sector. Before they could consider EUT+ collectively, it became clear that they needed to get to know each other and integrate EUT+ issues into each of their sectors. These meetings were structured progressively: a constitutive text is not enough to create a functional body, and a gradual awareness was needed, enabling a generally non-linear trajectory of appropriation. Significant time was needed to reach an effective operation of these bodies.

The absence of a truly functional Governing Board meant that clear problematics could not be brought to the attention of an external body such as StratAB. Moreover, initial contacts with potential StratAB members showed that they were particularly interested and curious about the question, but expected more information than they were able to give a critical view of our approach.

StratAB meetings could theoretically have been held, but their contribution would not have fulfilled expectations. As initial appropriation required more internal work than external advice, our resources (and strengths) were focused on setting up and supporting the bodies mentioned above.

The following table shows the gradual build-up of these bodies over time:

Numbers of meetings						
Deliv. No	Covered period	Rectors board	Student board	Education committee	Research committee	IT committee
D5	Until 12.2021	4	0	0	0	0
D6	1.2022 → 6.2022	8	0	0	0	0
D7	7.2022 → 1.2023	3	4	2	3	0
D8	Since 2.2023	6	6	5	2	2

The Covid crisis has also had a natural impact on the start-up and implementation of all the bodies (initially planned, or following the steering reorientations described above).

We provide then here the public extracts of the minutes of the bodies' meetings.

An intermediary version between the StratAB and internal representation bodies will be gradually set up in phase 2, in the form of the Supervisory Board, combining internal and external members, and dealing with material that is much more clearly defined.

Attached minutes of bodies

Appendix 1 : Rectors board

- Minutes of 8.07.2021 Rectors board
- Minutes of 24.09.2021 Rectors board
- Minutes of 15.10.2021 Rectors board
- Minutes of 6.11.2021 Rectors board

EUT+ RECTORS MEETING – MINUTES OF MEETING

Date: 8th July 2021
Time: 10.00 – 12.00 hrs.

TOPIC 1 OPENING AND AGENDA

. The presence of a representative from each EUT+ partner was determined. The topic of the meeting is ensured which is the founding and inauguration of the Rectors Board of EUT+ as a new structural element.

TOPIC 2 FORMING THE EUT+ RECTORS BOARD

The proposal of establishing a board dedicated to the working of the rectors and presidents of the EUT+ alliance members is presented.

The rationale is the fact that some items require discussion and validation at the level of the rectors and presidents. Such validation is prepared in the steering committee or in the work packages, however, for binding validation and decision-making an EUT+ body on presidential level is necessary. This is to be seen as an entity alongside the formal governing board of which the rectors and presidents are members together with further stakeholders.

The format proposed is that the participants are the president or rector of each partner university who can be supported each by one member of the university, e.g. the Principal Representative. For the beginning it is suggested that the meetings shall be foreseen for a two hour duration and chaired by the general coordinator. The discussions and validation will take place on the topics prepared and handed in by the general coordinator and the steering committee or work packages through the general coordinator.

TOPIC 3 ACHIEVEMENT OVERVIEW

As introduction and status update it is reported about the achievement of EUT+ so far. There is a true core team strongly supporting the EUT+ initiative and its values. However, due to the pandemic situation, generally speaking, the lack of physical meetings has slowed down the general appropriation and the diffusion within some partners limited to a core group.

As a first experience it can be stated that in general the European system and bases need to be better known and better understood. It seems that some partners are concerned about their European level and do not yet get involved enough in the joint work of convergence towards a harmonized European framework. Following this general analysis a detailed look into each work package is provided.

TOPIC 4 MOBILITY PLANS

The estimated growth in mobility of the EUT+ student is shown in detail for bachelor, master and doctoral level together with the resulting budget requirements. An analysis of the current and aimed for agreements is presented and the visible gap is discussed.



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TOPIC 5 EUt+ BRAND

For the presentation of the development of the EUt+ Brand, Havas has provided pro bono the EUt+ positioning analysis, the professional design of a logo and a graphic charter and the communication and influence methodology. This is presented by Havas directly and shows the resulting brand book addressing the process, branding positioning, design and communication plan.

TOPIC 6 EUt+ WEEK

The next physical meeting of EUt+ will take place in Cyprus in September. On 24th September various events take place in parallel. A meeting is scheduled between the rectors and Themis Christophidou, DG EAC and the Cypriot ministry of HE&R.

TOPIC 7 SIMPLIFIED DECISION MAKING PROCESS

Numerous joint activities necessary for EUt+ may require formal validation by each partner institution because they are very engaging for the partner or for the collective are a commitment at the highest level of the partner. Presently, the validation circuit can sometimes be long, considering the necessary reactivity or the short duration of this phase of the initiative. It is therefore suggested to install a temporary fast-track procedure to move forward as need may be. Further detailing will be done and presented at an upcoming meeting.

The meeting is concluded at 12.00 hrs.

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EUT+ RECTORS MEETING – MINUTES OF MEETING

Date: 24. September 2021
Time: 10.00 – 13.00 hrs.

TOPIC 1 OPENING AND AGENDA

The presence of a representative from each EUT+ partner was determined. The agenda is presented and agreed.

TOPIC 2 AGREEMENTS

For advancing the development of joint study programmes, agreements for the establishment of EUT+ structural elements are signed:

- International Teams Coordination Office (ITCO),
- Erasmus Common Office (ECO),
- Student Board,

as well as the Memorandum of Agreement for the creation of EUT+ Bachelor in Engineering and Master in Engineering programmes, by evolution and convergence of existing partner programmes.

These agreements will support student mobility in its various aspects in new European ways.

TOPIC 3 MEETINGS WITH DGEAC

With the special guest, Director-General of the European Commission for Education, Youth, Sports and Culture Mrs Themis Christophidou, mainlines and perspectives of EUT+ and the future of European higher education are discussed.

TOPIC 4 REPORT ON EUT+ WEEK

During this EUT+ week two public events took place and are reported in here:

- “EUT+: A beacon of equal opportunities for all” attended by the Speaker of the House of Representatives of Cyprus, Ms. Annita Dimitriou, the Commissioner for Administration and Protection of Human Rights of Cyprus, Ms. Maria Stylianou- Lottides, the Advisor to the Minister of Foreign Affairs on Gender issues of Cyprus, Ms. Josie Christodoulou, Associate Professor of the Department of Agricultural Sciences, Biotechnology and Food Science at Cyprus University of Technology Dr. Dimitris Tsaltas and Postgraduate student George Panayiotou, Cyprus University of Technology;
- EUT+: Boosting European Research, Innovation and Entrepreneurship” attended by Deputy Minister for Research, Innovation and Digital Policy of Cyprus Mr. Kyriakos Kokkinos, Chief Scientist for Research and Innovation Mr. Nikolaos Mastrogiannopoulos, Cyprus University of Technology, the CEO of PwC, Cyprus Mr. Evgenios Evgeniou, the CEO of Theramir, Ms Marianna Prokopi, CEO of LearnWorlds, Mr. Panos Siozos, CEO of SignalGeneriX, Mr. Tasos Kounoudes and CEO of Metabeta, Marius Ursache.

Both events were well visited and helped to include society into the works and vision of EUT+.

The meeting is concluded at 13.00 hrs.



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EUT+ RECTORS MEETING – MINUTES OF MEETING

Date: 15. October 2021
Time: 10.00 – 12.00 hrs.

TOPIC 1 OPENING AND AGENDA

The presence of a representative from each EUT+ partner was determined. The agenda is presented and agreed.

TOPIC 2 EUT+ EXTRAS PROJECT

The working meetings during this EUT+ week are reported on, as they focused to a large part on the kick-off of the project "EXperimentation to Transform Research Activities and Steering" (EUT+ EXTRAS). The project aims to establish new ways of steering research management and is intended to support the emergence of intercampus knowledge-creating teams across the partner institutions, across disciplines, and across types of activities, towards a new approach of the environment and the steering and execution of research. It aims to build a test bed and establish a common roadmap for research and innovation at the EUT+ level by 2030.

TOPIC 3 GENERAL INFORMATION

Starting this semester in October, Hochschule Darmstadt offers a new form of lectures series on the topic "European Identities". It is a course in online format with contributions from numerous colleagues from the EUT+ partners. The course is open for all students and partners of the alliance. The course description explains the focus: "Europe is unique. The history of the continent is made of numerous conflicts, shifting borders, and longstanding hostilities. Regional differences, different languages, economic systems, religions, as well as climate zones shaped a heterogeneous family of nations. Nevertheless, the European Union offers the idea and vision of a territory, which on the one hand becomes more and more unified (socially, politically) and on the other hand keeps its regional individualities. Looking at political developments of the past five to ten years we see a growing nationalism (BREXIT, Hungary and Poland are two examples) and the increasing popularity of right wing politicians in various member states."

TOPIC 4 MEETING WITH HESSIAN MINISTRY FOR SCIENCES AND ARTS

With special guest, Minister for Sciences and the Arts of Hesse, Ms Angela Dorn, the goal of the alliance to combine forces in research and education and thus raise joint academic work to a new European level was presented and discussed together. She reaffirmed her support for the initiative and confirmed ministry support as a contact partner and for breaking new grounds, in particular in view of also new regulatory means becoming necessary.

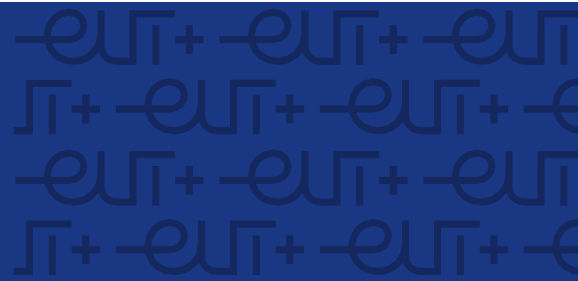
TOPIC 5 CREATION OF EUT+ EUROPEAN RESEARCH INSTITUTES



This document records the public extracts of the minutes.

Presently within EUT+ the preparations for the creation of joint EUT+ research institutes are under way. For this, the draft of the EUT+ Memorandum of Agreement for the Creation of European Research Institutes, the Related EUT+ Graduate Research School and Supporting Research Office is presented and discussed. It is decided for finalise the agreement for signature by the rectors in the upcoming meeting in November.

The meeting is concluded at 12.00. hrs.



EUT+ RECTORS MEETING – MINUTES OF MEETING

Date: 6th November 2021
Time: 10.00 – 11.00 hrs.

TOPIC 1 OPENING AND AGENDA

The presence of a representative from each EUT+ partner was determined. The agenda is presented and agreed.

TOPIC 2 EUT+ MEMORANDUM OF UNDERSTANDING EUROPEAN UNIVERSITY OF TECHNOLOGY: TOWARD A SINGLE UNIVERSITY

The memorandum is intended to document accelerated speed of the EUT+ initiative by establishing joint governance bodies in all academic areas together with stronger liaising with politics towards the creation of a status for European universities. The memorandum is agreed on and signed.

In addition, the establishment of the Secretariat General of EUT+ and the relations between the Rectors Board, Governing Board and Steering Committee in EUT+ are discussed and laid out.

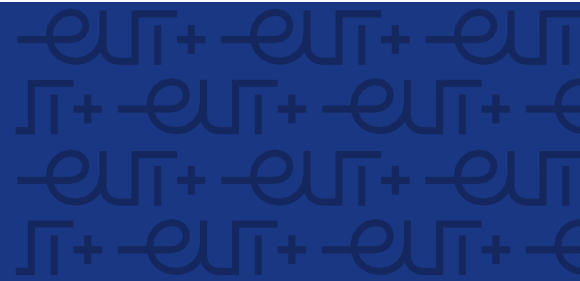
TOPIC 3 EUT+ MEMORANDUM OF AGREEMENT FOR THE CREATION OF EUROPEAN RESEARCH INSTITUTES

The alliance partners wish to support the conduction of significantly more research between each other. For this the EUT+ Memorandum of Agreement for the Creation of European Research Institutes, the Related EUT+ Graduate Research School and Supporting Research Office is agreed on and signed. For this, the path is laid for the future establishment of joint research institutes, a graduate research school and a supporting joint research office addressing the administrative aspects. The four new institutes envisioned presently will create synergies in research and expand scientific capabilities through the joint use of personnel, laboratories and infrastructure. The number of research institutes is to be expanded in the medium term.

The EUT+ research institutes will be made up of researchers from at least two of the partner universities and will allow them to join forces to carry out joint projects. They will have the administrative support of a joint EUT+ Research Office, which will manage grant applications and funding for these joint teams. The EUT+ Graduate Research School is to be the central contact point for doctoral students conducting research within EUT+. Together with the European research institutes, it supports the creation of graduate schools within the institutes that offer doctoral study programmes and master-by-research programmes, i.e. master's degree programs with a strong focus on own research rather than teaching. This overarching European Graduate Research School aims to promote the mobility of young researchers, strengthen the international links of research groups and launch a joint EUT+ doctoral degree. Thus, teachers and doctoral students are encouraged to take advantage of the new opportunities and spend more time in other European countries.



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TOPIC 4 EVENTS AT EUT+

It is reported on the upcoming events:

- International Winter School TUCN 2021 offering courses to students in Information Technologies and Systems, Introduction to Economics, International Business Management and Artificial Intelligence in Business Management;
- The European Laboratory For Pedagogical Action Research And Student-Centred Learning (ELaRA) presents a two-days online event in November dedicated to new pedagogies after the pandemic “ “Post-pandemic pedagogies, looking to the past and preparing the future in light of the COVID-19 crisis”;
- The seminar series “Think Human First” is offered by the European Culture and Technology Laboratory (ECT Lab+) in Romania. The conference is open to all partners of Initiative EUT+ and offers a round table of discussion on how culture, education and the advances in technology influenced history and how they will impact the future of humankind as “Humanity in the day beyond tomorrow” (“Umanitatea în ziua de dincolo de mâine” in Romanian).

The meeting is concluded at 11.15. hrs.