

EUT<sup>+</sup>

## EUROPEAN UNIVERSITY OF TECHNOLOGY

Deliverable D6

D.1.1.4b Minutes of StratAB - D.1.1.5b Guidance reports of StratAB to partners

Del. Rel. No D1.6

WP 1

Description : Minutes of the main meetings of the Strategic Advisory Board ;Reports from Strategic Advisory Board to every partner outlining general directions

Comments: Due to the drawbacks encountered in the process of organizing Strategic Advisory Boards detailed in the present deliverable, caused by the emerging need for awareness and appropriation of EUT+ at first, the focus of activity has been put on developing structured Rectors Boards and advising sectoral committees.

Dissemination level: **PU**-Public

<https://www.univ-tech.eu/phase-1-results>

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## Foreword common to Deliverables D5 to D8

Setting up the Strategic Advisory Board (StratAB) required a general and homogeneous internal awareness of the objectives and structure of EUT+, both as a project and as an initiative, so as to bring the debate from internal players to the external parties that compose the StratAB. As indicated in previous deliverables, this awareness was built up gradually, but through internal tensions which led (1) to the destabilization of the governing board as initially planned and (2) to the creation of Rectors Board, Student Board and sectoral committees (education, research, then IT). These bodies brought together top-level representatives from each sector. Before they could consider EUT+ collectively, it became clear that they needed to get to know each other and integrate EUT+ issues into each of their sectors. These meetings were structured progressively: a constitutive text is not enough to create a functional body, and a gradual awareness was needed, enabling a generally non-linear trajectory of appropriation. Significant time was needed to reach an effective operation of these bodies.

The absence of a truly functional Governing Board meant that clear problematics could not be brought to the attention of an external body such as StratAB. Moreover, initial contacts with potential StratAB members showed that they were particularly interested and curious about the question, but expected more information than they were able to give a critical view of our approach.

StratAB meetings could theoretically have been held, but their contribution would not have fulfilled expectations. As initial appropriation required more internal work than external advice, our resources (and strengths) were focused on setting up and supporting the bodies mentioned above.

The following table shows the gradual build-up of these bodies over time:

Numbers of meetings						
Deliv. No	Covered period	Rectors board	Student board	Education committee	Research committee	IT committee
D5	Until 12.2021	4	0	0	0	0
D6	1.2022 → 6.2022	8	0	0	0	0
D7	7.2022 → 1.2023	3	4	2	3	0
D8	Since 2.2023	6	6	5	2	2

The Covid crisis has also had a natural impact on the start-up and implementation of all the bodies (initially planned, or following the steering reorientations described above).

We provide then here the public extracts of the minutes of the bodies' meetings.

An intermediary version between the StratAB and internal representation bodies will be gradually set up in phase 2, in the form of the Supervisory Board, combining internal and external members, and dealing with material that is much more clearly defined.

## Attached minutes of bodies

### Appendix 1: Rectors board

- Minutes of 4.02.2022 Rectors board
- Minutes of 24-25.03.2022 Rectors board
- Minutes of 13.04.2022 Rectors board
- Minutes of 22.04.2022 Rectors board
- Minutes of 20.05.2022 Rectors board
- Minutes of 3.06.2022 Rectors board
- Minutes of 17.06.2022 Rectors board
- Minutes of 30.06.2022 Rectors board

## EUT<sup>+</sup> RECTORS MEETING – MINUTES OF MEETING

Date: 24 March 2022 Time: 14.00 – 18.00 hrs.  
Date: 25 March 2022 Time: 9.00 to 10.30 hrs.

### TOPIC 1 OPENING AND AGENDA

The meeting was opened. The presence of a representative from each EUt+ partner was determined. The agenda is presented and agreed.

### TOPIC 3 ANALYSIS OF RESEARCH COLLABORATIONS IN EUt+

In the scope of the EXTRAS project task X4.1 focused on the performance of an EUt+ internal analysis of research collaborations among the EUt+ partners and with the local ecosystems. This analysis was performed with external consultancy support by SIRIS and resulted in a toolkit called EUt+ R&I mapping. This consists of three toolkit products. The Interactive Platform is a tool aimed at presenting and facilitating interactive exploration of research and innovation capacities of the EUt+ member universities. Through topic modeling, it groups together documents about similar thematics, allowing to see overlaps in research and innovation between the partners, and thus paving the way for further collaboration. The EUt+ R&I mapping slide deck provides an in-depth analysis of the research and innovation portfolio of EUt+ as a whole, with focus on distinctive capacities, internal and external collaborations, and the alignment of research and innovation with societal challenges and territorial priorities. This is complemented by the third product which are the Institutional R&I mapping slide decks. They present key charts and descriptive visualizations of the research and innovation activities of each EUt+ member based on the EUt+ mapping slide deck, with the same data sources and similar analysis. They also benefit greatly from the common EUt+ OpenAire research portal created in task 8.6 by the EUt+ Academic Press Team.

The three tools of the EUt+ R&I mapping are complementary with the further results and insights currently under development in the project. These are tasks 3.2 concerning the mapping demand by SMEs, task 4.2 performing an external analysis on socioeconomic developments and priorities, task 4.3 producing a dashboard for external analysis of research trends and task 5.2 creating a common research infrastructure pool for EUt+.

The results are discussed together with the suggested way of publishing the toolkit on the EUt+ webpage.

### TOPIC 4 CLUSTERS DEVELOPMENT

The status of the clusters presently under development for degrees in engineering on bachelor and master level are presented for discussion. The mobility maps developed are shown together with the courses included as a mobility offer to students. The underlying formative principle of automatic recognition of credits received from a partner is explained together with the foreseen level of languages to be taught. One factor in the discussion are the partners' academic calendars and how to make them compatible in order to enable meaningful mobility for the lengths of a full semester.

Furthermore, the creation of an EUt+ certificate for the students is reported in. Its contents and principle are shown together with the guiding thought of going towards a European label. Hereby, the role of a student's personal advisor at the home partner and at the welcoming partner are shown.

These conceptual elements have been brought together in the draft of the general agreement called "Elements for the Facilitation of the Student Mobility between EUt+ Partners and Cluster Development". This is discussed at length. All points are collected for further discussion and examination of alignment in the next meeting.

The meeting is adjourned at 18.00 to the next morning as foreseen.

### TOPIC 5 CORPORATE SECRETARY

The General Secretary reports on the ongoing building of the EUt+ Secretariat General as per the agreement. The steps towards the design and establishment of the Research Committee and the Education Committee have been taken based on common principles and processes set out for the establishments of sectional committee in EUt+. Such committees comprise the vice presidents of a given sector, e.g. for research or education, respectively, and the rationale is the interlinking of joint activities in the sector between the EUt+ partners for the purpose of coordination and steering. The committees are embedded into the existing structures of partner universities and work on the trajectory towards convergence of the piloting of their structures and subsequent crossed representations in the EUt+ bodies, and progressively, the entanglement of piloting, management and subsequent decisions.

In addition, the General Secretary presents on the profile needed for providing a representative from each EUt+ alliance member to the Secretariat General and the fitting person profile.

### TOPIC 6 EUROPEAN CALLS

The calls for proposals on European policy experimentation in higher education with the topics for a pilot a joint European degree label and a pilot to explore the feasibility for a possible European legal status for alliances of higher education institutions is expected. The first details available for this call are presented and discussed to see about a potential participation of EUt+ and the shape it would take.

The meeting is concluded at 10.45. hrs on 25 March 2022.





## EUT+ RECTORS MEETING – MINUTES OF MEETING

Date: 4. February 2022  
Time: 14.00 – 16.00 hrs.

### TOPIC 1 OPENING AND AGENDA

The meeting was opened. The presence of a representative from each EUT+ member was determined. The agenda is presented and agreed.

### TOPIC 2 AGREEMENTS IN RESEARCH

The final versions of the Agreement for the creation of the EUT+ Innovation & Technology Transfer Office (EITTO) and the Agreement for the creation of the EUT+ European Research Office (ERO) are agreed and signed by all rectors. The establishment of these offices support and promote research at EUT+. The creation of the ERO as a single desk and single point of contacts to help researchers shall increase the attraction of European funds in competitive calls. The establishment of the EITTO is intended to support linking the results in research, development and innovation generated for technology transfer to companies and the society in general.

### TOPIC 3 AGREEMENTS IN EDUCATION

The progress of creating clusters for working on the development of joint degrees is presented that will allow students to study different semesters in the eight campuses. The clusters are in the fields of architecture, industrial Engineering and food science and technology. They are brought together in the so called second wave of clusters. The approval is documented by the signing of the Appendix to the Memorandum of Agreement for the creation of EUT+ Bachelor in Engineering and Master in Engineering programmes, by evolution and convergence of existing partner programmes (second wave of clusters).

### TOPIC 4 EUT+ MANIFESTO

The expression and statement of the vision, mission and ambition of EUT+ has been brought together in the EUT+ manifesto in form of a movie. This is presented and will be made publicly available through the EUT+ webpage and on YouTube.

### TOPIC 5 EUT+ STUDENT BOARD

A representative of the EUT+ students reports on their meeting during this EUT+ week and their agreement to create the EUT+ Student Board. Each alliance member will have two representatives in the board and one vote in decision-making. These terms will be linked to the representation at the partner university. It works as an autonomous body voicing the interests of students within the alliance and help to solve issues for those undertaking mobility at one of the eight universities of the alliance. The members of the EUT+ Student Board will be the contact point for all mobility students between the EUT+ destinations.





### TOPIC 6 AOB

It is reported on the workshops taking place from the research institute having started their formation process.

The Greenworal project is reported on that focuses to enable rural women to have better access to education, entrepreneurship and decision-making processes.

The EUT+ Women Wednesdays will take place from 9th March 2022 for following the International Women's Day 2022. Hereby, EUT+ will publish portrays of women engaged in the EUT+ adventure.

The meeting is concluded at 16.00 hrs.





## EUT<sup>+</sup> RECTORS MEETING – MINUTES OF MEETING

Date: 13. April 2022  
Time: 08.30 – 10.00 hrs.

### TOPIC 1 OPENING AND AGENDA

The meeting was opened. The presence of a representative from each EUT+ member was determined. The agenda for the meeting was set to two topics, one regarding general affairs and the timing of the next upcoming meetings. The second topic was set to be the discussion on the agreement for the facilitation of student mobility.

The meeting concluded at 10.05. hrs.



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## EUT+ RECTORS MEETING – MINUTES OF MEETING

Date: 22. April 2022  
Time: 12.00 – 14.00 hrs. CET

### TOPIC 1 OPENING AND AGENDA

The meeting was opened. The presence of a representative from each EUT+ partner was determined.

### TOPIC 2 AGREEMENT ON ENABLEMENT OF STUDENT MOBILITY

A summary on the status of the discussion from the previous meeting regarding the question of the conclusion of the agreement for the facilitation of student mobility in EUT+ is given. Each partner states the situation at his university regarding the possibility of being able to sign the basic agreement that describes the general consent on facilitating student mobility based on the mobility maps created.

It was agreed that all EUT+ will sign the basic agreement until 30<sup>th</sup> April 2022 by way of digital signatures. The signing procedure shall be organized by the corporate secretary.

The meeting was concluded at 13.30. hrs.



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## EUT+ RECTORS MEETING – MINUTES OF MEETING

Date: 20. May 2022  
Time: 10.00 – 13.00 hrs.

### TOPIC 1 OPENING AND AGENDA

The meeting was opened. The presence of a representative from seven EUT+ member was determined. Until full attendance by all eight partners the minutes of the meeting from 22<sup>nd</sup> April are approved as is and three items for TOPIC 7 AOB are noted. The meeting begins with the discussion of the first two items. After completion and presence of a representative from each EUT+ member the meeting proceeds in order of the agenda.

### TOPIC 2 PRESENTATION OF THE ECT Lab+

ECT Lab+ is presented by its academic lead, who informs about the application to become an ERI. The presented details are summed up in a brief which is handed out. During the following discussion it becomes evident that for dissemination about the mission and vision in connection with the mission of EUT+ may need in-depth communication. The lab may offer seminars on philosophy of technology and in this create a roadmap for internal information.

### TOPIC 3 PRESENTATION OF THE EQUITY DIVERSITY AND INCLUSIVENESS (EDI) PLAN

The achievements of work package 2 and the resulting EDI Plan are presented. The presented details are summed up in a brief that which handed out. In the following discussion the importance and need for top-down support for the realization of inclusiveness within EUT+ is underlined.

### TOPIC 4 FEEDBACK ON GENERAL MIDTERM REVIEW

An overview of all work packages and tasks included is given. For this, the way of self-assessment is shown and for each work package the status and potential risks are presented by the work package leaders.

### TOPIC 7 AOB.

Core elements for documenting the creation of sectional committees

Janina Fengel presents a draft document describing the creation of sectional committees in EUT+ for research, education and student life. The core elements included draw from the experience of the steering committee for research consisting of the vice presidents / rectors for research. The suggested committee setup may be used for testing for approximately six months while developing respective agreements. The presented concept is discussed. It is suggested to include a committee for IT as well. All members are asked for their feedback on the documents and nominations for the committees by 3 June.





Vasile Topa draws the attention to the fact that the EXTRAS project is delayed in execution due to lack of commitment and persons appointed to the tasks. This is discussed and decided to continue the discussion in the next meeting.

The meeting is concluded at 13.20. hrs.

## EUT+ RECTORS MEETING – MINUTES OF MEETING

Date: 3 June 2022  
Time: 9.00 – 11.00 hrs. CET

### TOPIC 1 OPENING AND AGENDA

The meeting was opened. The presence of a representative from each EUT+ member was determined. The minutes of the meeting from 20 May are approved as is. The agenda for the meeting is approved as is.

### TOPIC 5 AOB

No items are given.

The meeting is concluded at 11.30. hrs.

## EUT+ RECTORS MEETING – MINUTES OF MEETING

Date: 17th June 2022  
Time: 9:00 – 9:45 CET.

### TOPIC 1 OPENING AND AGENDA

The meeting was opened. The presence of a representative from each EUT+ member was determined. The meeting minutes from 3 June are approved as is. No additional topic is added.

### TOPIC 2 STATUS EXTRAS PROJECT

An update of the status of assigned persons for the empty slots in tasks is given. The structure and planning for the EUT+ EXTRAS task review meeting in Darmstadt on 12 to 14 July is given and discussed.

The meeting is concluded at 09:45 hrs.

## EUT<sup>+</sup> RECTORS MEETING – MINUTES OF MEETING

Date: 30th June 2022  
Time: 9.00 – 16.30 hrs. CET

### OPENING

Prior to the start of the rectors board meeting, a professor from Kiev Polytechnic University gives testimony on the Ukrainian higher education situation. Following the subsequent discussion, it is foreseen to start joint work for creating a cooperation within the scope of work package 7 concerning global outreach. The leader of WP7 will coordinate the activities.

### TOPIC 1 MEETING OPENING AND AGENDA

The meeting is opened. The presence of a representative from each EUT+ member is determined. The minutes of the meeting from 17 June are approved as is. The agenda for the meeting is extended with a fourth topic on the number of student exchanges. For the establishment of the sectional committees on education and research, the documents have been distributed prior to the meeting. The required assignment of persons by the member universities has been almost completed and the names are collected.

### TOPIC 2 CALL FOR EUROPEAN DEGREE PROJECT

The document for the call for proposals within the scope of the Erasmus+ programme regarding European policy experimentation in higher education had been distributed prior to the meeting (attached here as annex 1). The call covers two topics. The first topic is the call for proposals for “pilot a joint European degree label”. As an introduction to the specifics of the call and a potential possibility for a submission is presented.

For submitting an application, there is the possibility for EUT+ to team up with other European university alliances of technological universities together with associated partners. The potential and possibilities for focusing together on a European degree in engineering are discussed. It is unanimously agreed to go ahead for submitting an application by teaming up as described.

### TOPIC 3 CALL FOR EUROPEAN LEGAL STATUS PROJECT

The second topic of the call for proposals (see above) is for “pilot institutionalised EU cooperation instruments to explore the feasibility for a possible European legal status for alliances of higher education institutions”. An introduction to the background and political dimensions of the call is given. Potential possibilities are discussed.

### TOPIC 5 AOB

No items are given.

The meeting is concluded at 16.30. hrs.



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